

1 Multiple Land Management Unit pastoral optimisation model

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## 9 **1 Abstract**

10 A new generation, INtegrated grazing Farm Optimisation and Resource allocation Model (INFORM )  
11 for pastoral livestock farms is described and initial evaluation completed. It is an annual-steady-state  
12 model combining a financial budget, a feed budget and livestock reconciliation. The feed budget  
13 must balance within each individual land management unit (LMU), as must the farm livestock  
14 reconciliation. The model advances the use of Linear Programming in farm systems modelling and  
15 decision making by departing from the use of whole farm and average data, to the integration of  
16 independently obtained biological data from LMUs within a farm system. This allows the responses  
17 to inputs or constraints to be isolated to that unit on the farm, as part of the optimization routine.  
18 The user supplies pasture growth rates, minimum and maximum acceptable pasture covers for each  
19 LMU, animal performance, farm costs and market prices. The linear programming equations formed  
20 by INFORM can be divided into a single objective and a number of constraints. Additional constraints  
21 can be placed on individual LMUs. The optimization routine uses this information to identify the mix  
22 of production enterprises and management regimes that maximises profit for the business and also

23 creates the capacity to interrogate the expected returns from specific on-farm investments targeted  
24 at specific LMUs on the whole farm business. The initial evaluation of INFORM was conducted using  
25 a live-case farm consisting of five distinct LMUs, each with a different pasture growth rates, running  
26 a mixed sheep and beef livestock operation in New Zealand. The model framework had sufficient  
27 flexibility to be able to integrate the independently entered biological data from each LMU and  
28 specified livestock performance to derive a feasible livestock policy. Little difference in the livestock  
29 policy or EBITDA was found when INFORM was run for the five individual LMUs, as a single area  
30 weighted LMU or when constrained to carry the number of cows and ewes currently farmed on the  
31 live-case farm. The ability of the model framework and optimisation routine to mimic the live-case  
32 farm system gives confidence the model provides plausible solutions. To this sensibility test against  
33 expert knowledge and the ability of the model to mimic reality, was added an initial sensitivity  
34 analysis, which allowed further testing of the robustness of the model.

35

36 Keywords: Farm systems design, pastoral farm, land management units, optimisation, linear  
37 programming.

## 38 **2 Introduction**

39 Like pastoral farms throughout the world, New Zealand sheep, beef and deer farms are rarely found  
40 on a single soil type-landscape-continuum. Farms are more often than not an assemblage of  
41 multiple landscapes that include a mix of topographies and range of different soil types, both of  
42 which influence pasture and crop production, and importantly responses to inputs and practices.  
43 The biophysical features of farms land resources often dictate the enterprise mix and the amount of  
44 infrastructure required in the pursuit of sustained profit.

45 The concept that a farm is made up of individual land management units (LMU) is not new (Mackay  
46 *et al.* 2001). LMUs are (near) contiguous areas of land that can be farmed or managed in a similar

47 way due to underlying physical similarities. They represent a static snapshot of how the land is  
48 currently used, or an insight into how land could be used if all physical opportunities were realised.  
49 The separation of the farm into individual LMU's according to their productive characteristics and  
50 response to inputs and practices provides a basis for the differential management of the farms  
51 biophysical resources (<http://beeflambnz.com/lep/>). Gillingham *et al.* (1999) investigated a  
52 differential approach to nutrient management, found adjusting nutrient inputs to the individual  
53 requirements of each land unit resulted in net gross margin improvements of 7 to > 40%, compared  
54 with treating all landscape units that made up a farm the same. The disaggregation of a farm to  
55 LMUs in recognition of difference in current and potential production also assists in separating out  
56 some of the annual pasture growth rate variability that is invariably included with the influence of  
57 climate.

58 The emergence of geospatial systems and remote sensing technologies offers the land manager  
59 options for collecting discrete geospatial referenced farm performance data and vehicles for the  
60 delivery of differential management practices. Currently, however, there are few analytical farm  
61 systems models with the capacity to explore and optimise the contribution individual land units  
62 make to farm outcomes. Existing farm systems models are often constrained to exploring the  
63 influence a change in practice on one land unit has on the whole farm systems through an analytical  
64 approach that requires the user to select and impose the necessary farm systems changes. A critical  
65 component of any new analytical approach would be a flexible model framework that can integrate  
66 independently obtained biological data from individual land management units, so responses to  
67 inputs or constraints can be isolated to that part of the farm. Further, the model framework would  
68 need to contain an optimization routine to link this biophysical variability into a combined financial  
69 objective function to search the solution space for alternative farm system configurations. It is  
70 possible to represent or closely approximate biological and dynamic relationships described by  
71 skilled practitioners using linear programming (Morrison *et al.* 1986). To date its application and use  
72 in farm systems decision making is very limited, in part because of the considerable experience

73 required to develop models that adequately describe the relationships that exist within an agro-  
74 ecosystem and adequately analyse the outputs (Nuthall 2011a; Pannell 1997).

75 One of the advantages of using a linear programming approach is it provides an optimum solution as  
76 a reference point, from which input can then be altered, the system re-optimised, and the solutions  
77 compared. This was part of the underlying philosophy in the development of MIDAS (Model of an  
78 Integrated Dryland Agricultural System), a whole-farm model jointly describing biological,  
79 managerial, financial and technical aspects of dryland farming in the Merredin region of Western  
80 Australia (Kingwell 1987). Kingwell (2007) pointed out later that a linear programming approach  
81 creates the "opportunity to capture the elusive enterprise interactions often missed or poorly  
82 captured by gross margin analysis." In a recent review of the use of Linear Programming in farm  
83 systems analysis Robertson *et al.* (2012) found that, spatial heterogeneity was a feature of only two  
84 of the industrialised agricultural applications. They noted that MIDAS allowed up to eight land  
85 management units (or soil types) to be specified. In most cases the use of Linear Programming has  
86 been limited to optimisation the farm as a single unit to consider a single change (Doole 2010; Doole  
87 & Romera 2013; Miller 1982; Ridler *et al.* 2001; Ridler *et al.* 1988). For example (Miller 1982)  
88 developed a Linear Programming for a dairy farm system to investigate the link between per cow  
89 production nitrogen fertiliser inputs and wilted silage. Ridler *et al.* (1988) used Linear Programming  
90 to quantify the value and feasibility of including Prairie grass into the farm system (dairy, dairy with  
91 bull beef and bull beef only). McCall *et al.* (1999) developed a Linear Programme to determine  
92 optimal feeding regimes in dairy grazing systems. This was further developed by Doole (2010) to  
93 investigate nitrate pollution from New Zealand dairy farms, while (Doole & Romera 2013) applied  
94 the same approach to the modelling of dairy grazing systems.

95 A feature missing from all these Linear Programming based pastoral farm systems models is the  
96 flexibility in the model frameworks to integrate the contribution individual LMUs that differ in their  
97 ability to support livestock production and response to inputs and practices. Further these models

98 lack flexibility to integrate the contribution of independently obtained biological data from individual  
99 land management units so the responses to inputs or constraints can be isolated to that unit on the  
100 farm as part of the optimization routine. In this paper a new-generation INtegrated grazing Farm  
101 Optimisation and Resource allocation Model (INFORM ) offering a far reaching alternative to more  
102 fully explore the dynamics of biophysical and financial performance of the farm is described and the  
103 findings from an initial sensibility evaluation on a sheep and farm system live-case study presented  
104 and discussed.

### 105 **3 Model framework**

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107 Conceptually INFORM (Integrated Farm Resource allocation Model) is not complex (Figure 1). In  
108 constructing the model the farm is split into LMU's along with the pasture performance data for  
109 each unit. The LMU's are divided into those that can be used to produce pasture and winter crop or  
110 those that can only produce pasture. The area of crop and its location is decided by INFORM. The  
111 pasture can either contribute to the existing feed pool or added to the supplementary feed pool, if it  
112 is feasible to make supplementary feed on that LMU. The supplementary feed pool can be added to  
113 the feed pool when required.

114 The feed pool supports livestock (sheep, beef cattle, deer, and dairy grazers). Livestock can move  
115 between LMUs and can also be sold (e.g. as store at weaning, prime across the year or as culls).

116 Livestock sales and supplementary feed sales are sources of income for the farm system and the  
117 costs are those associated with running the livestock and making and feeding supplementary feed.

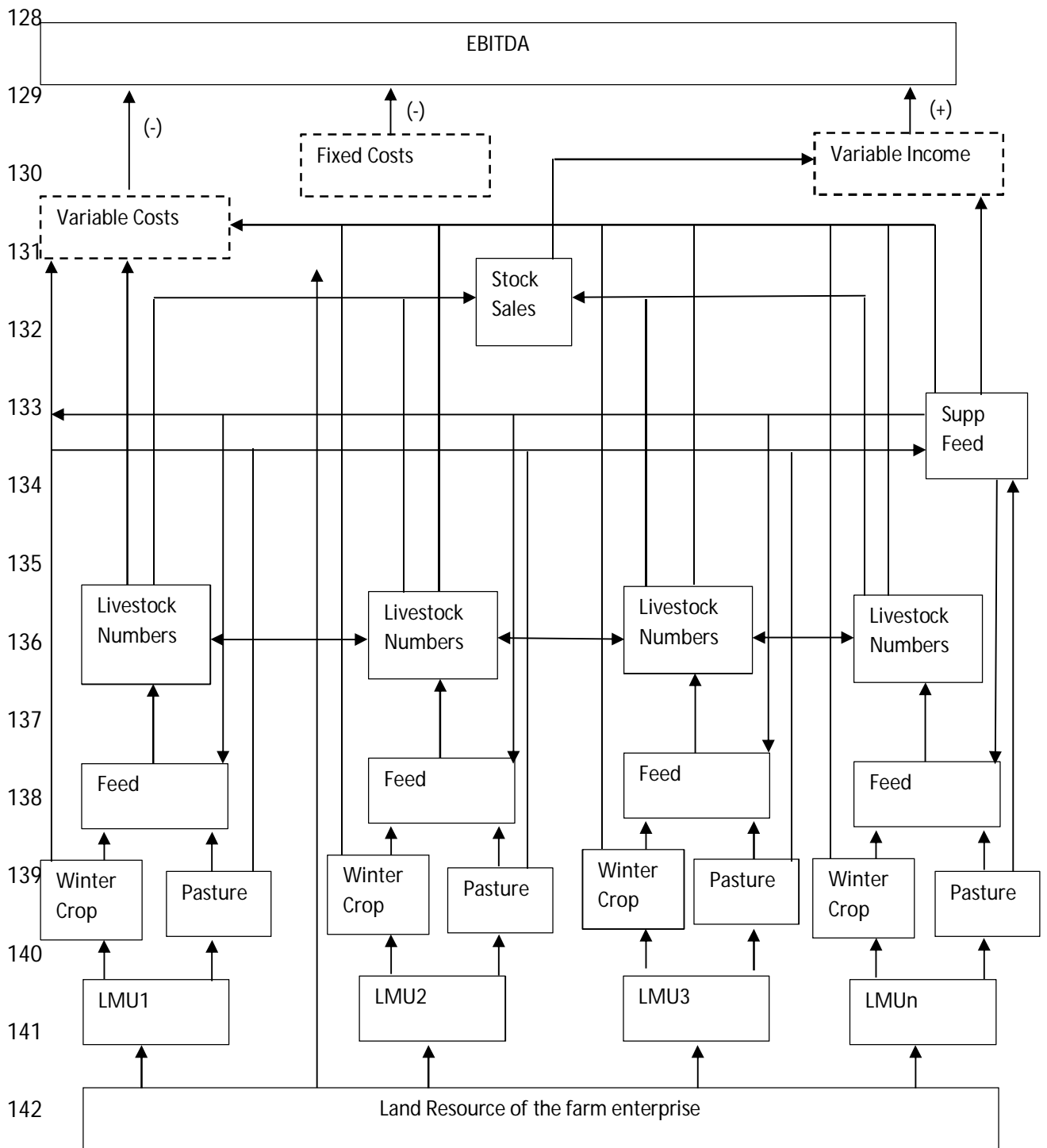
118 Importantly the costs associated with land (e.g., fertiliser, repairs and maintenance, weed and pest,  
119 etc.) or those associated with running the enterprise (e.g., communication, accountancy, etc.) are

120 not included in the costs of running an animal (e.g., animal health, labour, etc.), rather they are

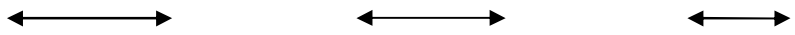
121 attributed to each LMU (as the land costs) or to an overall cost to run the enterprise. The measure of

122 profit is Earnings Before Interest, Tax, Depreciation and Amortisation (EBITDA) (FFSC, 2011). INFORM  
123 solution space also includes the number of animals (type, age class, performance level) on each of  
124 the LMUs, animal sale dates (and numbers) along with movements between LMUs. It also identifies  
125 the amount of supplementary feed made and when, on which LMU(s) it is made and fed out, along  
126 with amount sold.

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150 **Figure 1 Conceptualisation diagram of INFORM**

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152 The INFORM is a combination of an annual financial budget (the objective function, which is  
153 maximised), feed budget and livestock reconciliation, each of which were divided into 26 fortnightly  
154 periods. The feed budget within each LMU must balance, with the pasture covers at the end of the  
155 year equalling those at the start of the year. The livestock reconciliation must also balance. The  
156 sheep system within INFORM is breeding and finishing, with both meat and wool produced. The  
157 cattle system within INFORM is a beef cow system that can sell weaners store at weaning, or finishes  
158 them. A dairy heifer grazing component is also included. The deer system is a venison production  
159 system, with velvet being a by-product.

160 The model allows for the definition of a range of constraints applied to livestock operations to occur  
161 in specific LMUs. For example, logical restrictions can be applied to LMUs including periods when  
162 cattle are not allowed on a LMU and supplementary feed cannot be made on a LMU. Deer are  
163 restricted to deer LMUs with the required infrastructure. Sheep and cattle can be allocated to any  
164 LMU, accepting other constraints or designed periods of restriction. Further, INFORM can select the  
165 optimal size of LMUs for an investment to change the pattern of forage supply. For example this  
166 feature includes the ability to investigate the addition of new pasture species (or cultivars) into the  
167 farm system.

168 Linear programming (Nuthall 2011a; Nuthall 2011b; Pannell 1997) was chosen as the optimisation  
169 methodology as it allows an objective to be maximised (e.g. measure of profit) within a number of  
170 constraints that define the farm system, including the physical limits on area in pasture use, upper



171 and lower pasture covers, livestock numbers and sales. Further, it creates the basis for the use of  
172 both stochastic and non-linear optimisation routines. The formulation is an allocation model (Baker  
173 2011; Taha 1982) where you want the best allocation of the finite pasture, crops and supplementary  
174 feed resources available on each LMU to specific economic livestock activities. INFORM is an annual-  
175 steady-state model of a pastoral farming system designed to assist with strategic-decision-making.  
176 The linear programming equations formed by INFORM can be divided into a single objective and a  
177 number of constraints. This structure will allow the model to be extended from a single year steady  
178 state model to a multi-year model. Then farm systems which include year to year variation in prices  
179 and pasture production in response to normal climatic variation can be analysed and designed.

180

### 181 **3.1 Objective**

182 The objective ( $Z$ ) is the financial budget that is being maximised subject to meeting all the  
183 constraints. It contains the costs and income for the farm system.

$$\begin{aligned} Z = & \text{Maximise}(\text{Animal Income} - \text{Animal Costs} - \text{Animal Transfer Costs} \\ & + \text{Supplementary Feed Income} - \text{Supplementary Feed Costs} \quad (1) \\ & - \text{Crop Costs} - \text{Land Costs} - \text{Enterprise Costs}) \end{aligned}$$

#### 184 **3.1.1.1 Animal income**

185 There are a number of sources of animal income – store (non-prime) animals sold at weaning, prime  
186 animals sold at and post weaning, cull ewes, cows and hinds, as well as grazing rising 1 year (R1yr)  
187 and rising 2 year (R2yr) dairy replacements for dairy farmers. These are described in equation (2).  
188 Weaner lambs, beef calves and deer are split into sex groups at weaning. Each of these is split into  
189 quintiles, the average weight of which is calculated from the weaning weight and coefficient of  
190 variation of each age-sex class.

191

$$\begin{aligned}
AnimalIncome = & \sum_{k=1}^5 \sum_{s=1}^2 \left( PriceStoreLamb_{k,s} \times \sum_{i=1}^{LMU} SellStoreLamb_{i,j,k,s} \right) \\
& + \sum_{j=1}^{26} \sum_{k=1}^5 \sum_{n=1}^2 \sum_{s=1}^2 \left( PricePrimeLamb_{j,k,s,n} \times \sum_{i=1}^{LMU} SellPrimeLamb_{i,j,k,s,n} \right) \\
& + \sum_{k=1}^5 \sum_{s=1}^3 \left( PriceStoreBCalves_{k,s} \times \sum_{i=1}^{LMU} SellStoreBCalves_{i,j,k,s} \right) \\
& + \sum_{j=1}^{26} \sum_{k=1}^5 \sum_{n=1}^3 \sum_{s=1}^3 \left( PricePrimeCattle_{j,k,s,n} \times \sum_{i=1}^{LMU} SellPrimeCattle_{i,j,k,s,n} \right) \\
& + \sum_{k=1}^5 \sum_{s=1}^2 \left( PriceStoreDCalves_{k,s} \times \sum_{i=d_1}^{LMU} SellStoreDCalves_{i,j,k,s} \right) \\
& + \sum_{j=1}^{26} \sum_{k=1}^5 \sum_{n=1}^2 \sum_{s=1}^2 \left( PricePrimeDeer_{j,k,s,n} \times \sum_{i=d_1}^{LMU} SellPrimeDeer_{i,j,k,s,n} \right) \quad (2) \\
& + \sum_{j=ce_1, ce_2} \left( PriceCullEwe_j \times \sum_{i=1}^{LMU} SellCullEwe_{i,j} \right) \\
& + \sum_{j=cc_1, cc_2} \left( PriceCullCow_j \times \sum_{i=1}^{LMU} SellCullCow_{i,j} \right) \\
& + \sum_{j=cd_1, cd_2} \left( PriceCullHind_j \times \sum_{i=d_1}^{LMU} SellCullHind_{i,j} \right) \\
& + \sum_{j=1}^{26} \sum_{n=1}^2 \left( Price DairyGrazer_n \times \sum_{i=1}^{LMU} DairyGrazer_{i,j,n} \right)
\end{aligned}$$

192 Where

193  $PriceStoreLamb_{j,k,s}$  is the net price (of cartage, yardage and commission) of a lamb sold store in  
194 the period of weaning ( $j = w_l$ ), weight band  $k$  ( $k = 1, \dots, 5$ ) and sex  $s$  (ewes, wethers);

195  $SellStoreLamb_{i,j,k,s}$  is the number of store lambs sold from LMU  $i$ , period  $j$ , weight band  
196  $k$  ( $k = 1, \dots, 5$ ) and sex  $s$  (ewes, wethers);

197  $PricePrimeLambs_{j,k,s,n}$  is the net price of lambs sold prime in period  $j$ , weight band  $k$ , of sex  $s$  and  
198 age  $n$  (up to 1 year old, over 1 year of age);

199  $SellPrimeLambs_{i,j,k,s,n}$  is the number of lambs from LMU  $i$  sold prime in period  $j$ , weight band  $k$ , of  
200 sex  $s$  and age  $n$ ;

201  $PriceStoreBCalves_{j,k,s}$  is the net price of weaner beef cattle sold store in the period of weaning  
202 ( $j = w_c$ ), weight band  $k$  and sex  $s$  (heifers, bulls, steers);

203  $SellStoreBCalves_{i,j,k,s}$  is the number of store cattle beasts sold from LMU  $i$ , period  $j$ , weight band  $k$   
204 and sex  $s$ ;

205  $PricePrimeCattle_{j,k,s,n}$  is the net price of cattle sold prime in period  $j$ , weight band  $k$ , of sex  $s$   
206 (heifer, steer, bull) and age  $n$  (up to 1 year old, 1 to 2 year old, over 2 years of age);

207  $SellPrimeCattle_{i,j,k,s,n}$  is the number of cattle from LMU  $i$  sold prime in period  $j$ , weight band  $k$ , of  
208 sex  $s$  and age  $n$ ;

209  $PriceStoreDCalves_{j,k,s}$  is the net price of weaner deer sold store in the period of weaning ( $j =$   
210  $w_d$ ), weight band  $k$  and sex  $s$  (females, males);

211  $SellStoreDCalves_{i,j,k,s}$  is the number of store deer sold from LMU  $i$ , period  $j$ , weight band  $k$  and  
212 sex  $s$ ;

213  $PricePrimeDeer_{j,k,s,n}$  is the net price of deer sold prime in period  $j$ , weight band  $k$ , of sex  $s$  and age  
214  $n$  (up to 1 year old, over 1 year of age);

215  $SellPrimeDeer_{i,j,k,s,n}$  is the number of deer from LMU  $i$  sold prime in period  $j$ , weight band  $k$ , of sex  
216  $s$  and age  $n$ ;

217  $PriceCullEwe_j$  is the net price of cull ewes sold in period  $j$ ;

218  $SellCullEwe_{i,j}$  is the number of cull ewes sold from LMU  $i$  in period  $j$ ;

219  $PriceCullCow_j$  is the net price of cull cows sold in period  $j$ ;

220  $SellCullCow_{i,j}$  is the number of cull cows sold from LMU  $i$  in period  $j$ ;

221  $PriceCullHind_j$  is the net price of cull Hinds sold in period  $j$ ;

222  $SellCullHind_{i,j}$  is the number of cull hinds sold from LMU  $i$  in period  $j$ ;

223  $Price DairyGrazer_n$  is the net price received per fortnight for a dairy grazers of age  $n$  (up to 1 year  
224 old, over 1 year of age);

225  $DairyGrazer_{i,j,n}$  is the number of dairy grazers of age  $n$  in period  $j$  and on LMU  $i$ .

226

227 Store prices are an input (\$/kg live-weight) for all livestock species as are cull prices (\$/kg carcass  
228 weight). The carcass weight for cull animals is estimated using the dress out percentage (DO%) and  
229 live-weight, both of which are inputs.

230

231 The carcass weight of prime animals is also calculated from the live-weight at sale day and DO%. For  
232 prime deer there is no grading based on fatdepth. The meat schedule has weight classes and sex  
233 classes. In both sheep and beef the meat schedule includes grading based on the fat depth over the  
234 12<sup>th</sup> rib, 11cm from the carcass midline (GR fat depth). The GR in cattle is estimated from the carcass  
235 weight, sex and breed of the animal, with the equations developed using output from BeefSpecs  
236 (<http://beefspecs.agriculture.nsw.gov.au/>) which produced rump (P8) fat depth. These were then  
237 converted to GR fat depth using equations of Hopkins *et al.* (1993). The GR for sheep carcasses was  
238 derived from data from years 1982 to 1983 of the Wiremu trial (Waldron *et al.* 1992) and are based  
239 on carcass weight and sex (ewe and wether). The equations are summarised in Appendix 9.1.

240 **3.1.1.2 Animal costs**

241 The costs associated with animals can be represented as:

$$\begin{aligned}
 \text{AnimalCosts} = & \text{EweCost} \times \sum_{i=1}^{LMU} \sum_{j=1}^{26} \text{Ewes}_{i,j} \\
 & + \text{ReplEweCost} \times \sum_{i=1}^{LMU} \sum_{j=1}^{26} \sum_{n=1}^2 \text{ReplEwes}_{i,j,n} \\
 & + \text{FinLambCost} \times \sum_{i=1}^{LMU} \sum_{j=1}^{26} \sum_{k=1}^5 \sum_{s=1}^2 \sum_{n=1}^2 \text{FinLamb}_{i,j,k,s,n} \\
 & + \text{CowCost} \times \sum_{i=1}^{LMU} \sum_{j=1}^{26} \text{Cows}_{i,j} \\
 & + \text{ReplCowCost} \times \sum_{i=1}^{LMU} \sum_{j=1}^{26} \sum_{n=1}^2 \text{ReplCows}_{i,j,n} \\
 & + \text{FinCattleCost} \times \sum_{i=1}^{LMU} \sum_{j=1}^{26} \sum_{k=1}^5 \sum_{s=1}^3 \sum_{n=1}^3 \text{FinCattle}_{i,j,k,s,n} \\
 & + \text{HindCost} \times \sum_{i=d_1}^{LMU} \sum_{j=1}^{26} \text{Hinds}_{i,j} \\
 & + \text{ReplHindCost} \times \sum_{i=d_1}^{LMU} \sum_{j=1}^{26} \sum_{n=1}^2 \text{ReplHind}_{i,j,n} \\
 & + \text{FinDeerCost} \times \sum_{i=d_1}^{LMU} \sum_{j=1}^{26} \sum_{k=1}^5 \sum_{n=1}^2 \sum_{n=1}^2 \text{FinDeer}_{i,j,k,s,n}
 \end{aligned} \tag{3}$$

242

243 Where:

244 *EweCost* is the cost of running a ewe for a fortnight (animal heath, labour, etc). Wool income is

245 subtracted from the costs,

246  $\text{Ewes}_{i,j}$  is the number of ewes on LMU  $i$  in period  $j$ ,

247 *ReplEweCost* is the cost of running a replacement ewe for a fortnight,

248  $ReplEwes_{i,j,n}$  is the number of replacement ewes of age  $n$  (up to 1 year old, over 1 year old) on  
249 LMU  $i$  in period  $j$ ,

250  $FinLambCost$  is the cost of running a finishing lamb for a fortnight,

251  $FinLambs_{i,j,k,s,n}$  is the number of finishing lambs of age  $n$  (up to 1 year old, over 1 year old), sex  $s$   
252 (ewe, wether), weight band  $k$ , on LMU  $i$  in period  $j$ ,

253  $CowCost$  is the cost of running a cow for a fortnight,

254  $Cows_{i,j}$  is the number of cows on LMU  $i$  in period  $j$ ,

255  $ReplCowCost$  is the cost of running a replacement cow for a fortnight,

256  $ReplCows_{i,j,n}$  is the number of replacement cows of age  $n$  (up to 1 year old, over 1 year old) on  
257 LMU  $i$  in period  $j$ ,

258  $FinCattleCost$  is the cost of running a finishing cattle beast for a fortnight,

259  $FinCattle_{i,j,k,s,n}$  is the number of finishing cattle beasts of age  $n$  (up to 1 year old, over 1 year old),  
260 sex  $s$  (heifer, steer, bull), weight band  $k$ , on LMU  $i$  in period  $j$ ,

261  $HindCost$  is the cost of running a hind for a fortnight (velvet income from spikers and stags is  
262 subtracted from the costs),

263  $Hinds_{i,j}$  is the number of hinds on LMU  $i$  in period  $j$ ,

264  $ReplHindCost$  is the cost of running a replacement hind for a fortnight,

265  $ReplHind_{i,j,n}$  is the number of replacement hinds of age  $n$  (up to 1 year old, over 1 year old) on  
266 LMU  $i$  in period  $j$ ,

267  $FinDeerCost$  is the cost of running a finishing deer for a fortnight,

268  $FinDeer_{i,j,k,s,n}$  is the number of finishing deer of age  $n$  (up to 1 year old, over 1 year old), sex  $s$   
269 (female, male), weight band  $k$ , on LMU  $i$  in period  $j$ .

270

### 271 **3.1.1.3 Animal transfer costs**

272 Sheep, beef and dairy grazers can move between any two LMU on a fortnightly basis. Deer can only  
273 move between the deer LMUs, defined by the fencing infrastructure. There is a cost of moving  
274 animals between LMUs<sup>1</sup>.

275

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<sup>1</sup>Currently the same cost applies to the movement of animals between LMUs. A future upgrade should allow for the cost to vary. This would account for the situation where transportation is required to shift animals between LMUs, or where there is a large labour costs and or distances for animals to walk between LMUs.

*AnimalTransCost*

$$\begin{aligned}
&= TransCostEwe \times \sum_{\substack{i=1 \\ i \neq i'}}^{LMU} \sum_{i'=1}^{LMU} \sum_{j=1}^{26} Ewes_{i,i',j} + TransCostLamb \\
&\times \sum_{\substack{i=1 \\ i \neq i'}}^{LMU} \sum_{i'=1}^{LMU} \sum_{j=1}^{26} \sum_{n=1}^2 \left( \sum_{k=1}^5 \sum_{s=1}^2 FinLamb_{i,i',j,k,n,s} + ReplEwes_{i,i',j,n} \right) \\
&+ TransCostCow \times \sum_{\substack{i=1 \\ i \neq i'}}^{LMU} \sum_{i'=1}^{LMU} \sum_{j=1}^{26} Cows_{i,i',j} \\
&+ \sum_{n=1}^3 \left( TransCostCattle_n \right. \\
&\times \sum_{\substack{i=1 \\ i \neq i'}}^{LMU} \sum_{i'=1}^{LMU} \sum_{j=1}^{26} \left. \left( \sum_{k=1}^5 \sum_{s=1}^3 FinCattle_{i,i',j,k,n,s} + ReplCows_{i,i',j,n} \right) \right) \tag{4} \\
&+ TransCostHinds \times \sum_{\substack{i=d_1 \\ i \neq i'}}^{LMU} \sum_{i'=d_1}^{LMU} \sum_{j=1}^{26} Hinds_{i,i',j} \\
&+ TransCostDeer \\
&\times \sum_{\substack{i=d_1 \\ i \neq i'}}^{LMU} \sum_{i'=d_1}^{LMU} \sum_{j=1}^{26} \sum_{n=1}^2 \left( \sum_{k=1}^5 \sum_{s=1}^2 FinDeer_{i,i',j,k,n,s} + ReplHinds_{i,i',j,n} \right) \\
&+ \sum_{n=1}^2 \left( TransCostDGrazer_n \times \sum_{\substack{i=1 \\ i \neq i'}}^{LMU} \sum_{i'=1}^{LMU} \sum_{j=1}^{26} DairyGrazer_{i,i',j,n} \right)
\end{aligned}$$

276

277 Where

278 *TransCostEwe* is the cost of moving a ewe from one LMU to another

279  $Ewes_{i,i',j}$  Number of ewes moved at the end of period  $j$  from LMU  $i$  to  $i'$  where  $i \neq i'$

280 *TransCostLamb* is the cost of moving a ewe from one LMU to another

281  $FinLamb_{i,i',j,k,n,s}$  Number of finishing lambs of sex  $s$  age  $n$  weight band  $k$  moved at the end of

282 period  $j$  from LMU  $i$  to  $i'$ , where  $i \neq i'$



283  $ReplEwes_{i,i',j,n}$  Number of replacement ewes of age  $n$  moved at the end of period  $j$  from LMU

284  $i$  to  $i'$  where  $i \neq i'$

285  $TransCostCow$  is the cost of moving a cow from one LMU to another

286  $Cows_{i,i',j}$  Number of cows moved at the end of period  $j$  from LMU  $i$  to  $i'$  where  $i \neq i'$

287  $TransCostCattle_n$  is the cost of moving a finishing cattle beast of age  $n$  from one LMU to another

288  $FinCattle_{i,i',j,k,n,s}$  Number of finishing cattle of sex  $s$  age  $n$  weight band  $k$  moved at the end of

289 period  $j$  from LMU  $i$  to  $i'$ , where  $i \neq i'$

290  $ReplCows_{i,i',j,n}$  Number of replacement cows of age  $n$  moved at the end of period  $j$  from LMU

291  $i$  to  $i'$  where  $i \neq i'$

292  $TransCostHinds$  is the cost of moving a hind from one LMU to another

293  $Hinds_{i,i',j}$  Number of hinds moved at the end of period  $j$  from LMU  $i$  to  $i'$  where  $i \neq i'$

294  $TransCostDeer$  is the cost of moving a finishing deer from one LMU to another

295  $FinDeer_{i,i',j,k,n,s}$  Number of finishing deer of sex  $s$  age  $n$  weight band  $k$  moved at the end of period  $j$

296 from LMU  $i$  to  $i'$ , where  $i \neq i'$

297  $ReplHinds_{i,i',j,n}$  Number of replacement hinds of age  $n$  moved at the end of period  $j$  from LMU

298  $i$  to  $i'$  where  $i \neq i'$

299  $TransCostDGrazer_n$  is the cost of moving a dairy grazer of age  $n$  from one LMU to another

300  $DairyGrazer_{i,i',j,n}$  Number of dairy grazers of age  $n$  moved at the end of period  $j$  from LMU

301  $i$  to  $i'$ , where  $i \neq i'$

### 302 **3.1.1.4 Supplementary feed income**

303 This is the income received from selling supplementary feed. It can be summarised as:

304

$$SuppFeedIncome = SuppFeedPrice \times \sum_{i=1}^{LMU} SuppFeedSold_i \quad (5)$$

305

306 Where

307 *SuppFeedPrice* is the price (\$) received for supplementary feed sold per kg DM (an input into the  
308 model)

309 *SuppFeedSold<sub>i</sub>* is the amount of supplementary feed sold from LMU *i*

310

### 311 **3.1.1.5 Supplementary feed costs**

312 These are the costs associated with making and feeding out supplementary feed, as well as  
313 transferring supplementary feed between LMUs (an option to purchase supplementary feed will be  
314 added in a future version).

315

$$\begin{aligned} SuppFeedCost = & SuppFeedMakeCost \times \sum_{i=1}^{LMU} \sum_{j=1}^{26} SuppFeedMade_{ij} \\ & + SuppFeedCost \times \sum_{i=1}^{LMU} \sum_{j=1}^{26} SuppFed_{i,j} \\ & + SuppFeedTransCost \times \sum_{\substack{i=1 \\ i \neq i'}}^{LMU} \sum_{i'=1}^{LMU} SuppFeedTrans_{i,i'} \end{aligned} \quad (6)$$

316

317 Where

318 *SuppFeedMakeCost* is the cost (\$/kg DM) to make supplementary feed

319  $SuppFeedMade_{ij}$  is the amount of supplementary feed (kg DM) made in LMU  $i$  and period  $j$ ;

320  $SuppFeedCost$  is the cost (\$/kg DM) of feeding out supplementary feed;

321  $SuppFed_{i,j}$  is the amount (kg DM) of supplementary feed fed out in LMU  $i$  and period  $j$ ;

322  $SuppFeedTransCost$  is the cost of transferring supplementary feed between LMUs<sup>2</sup>

323  $SuppFeedTrans_{i,i'}$  is the amount of supplementary feed transferred between LMU  $i$  and  $i'$  where

324  $i \neq i'$

### 325 **3.1.1.6 Crop costs**

326 The costs associated with planting a crop can vary with LMU. These costs can be represented as:

327

$$CropCosts = \sum_{i=1}^{LMU} CropCost_i \times Crop_i \quad (7)$$

328 Where

329  $CropCost_i$  is the cost (\$/ha) of establishing the crop and replanting the area back into grass in LMU

330  $i$ ,

331  $Crop_i$  is the area (ha) of crop planted in LMU  $i$ .

### 332 **3.1.1.7 Land costs**

333 The costs associated with maintaining the land which includes fertiliser, weed and pest and fence

334 repairs and maintenance can vary significantly between LMUs. These costs can be represented as:

335

---

<sup>2</sup> Currently this is a single cost regardless of which LMUs the transfer occurs between. In the future this will be altered to reflect better handle specific actions on a LMU that might include lease blocks, run-offs, or large farms.

$$LandCosts = \sum_{i=1}^{LMU} \sum_{j=1}^{26} LandCost_{ij} \times Land_{ij} \quad (8)$$

336 Where

337  $LandCost_{ij}$  is the cost (\$/ha) of maintaining LMU  $i$  for period  $j$ ,

338  $Land_{ij}$  is the area (ha) of LMU  $i$  in period  $j$ .

### 339 **3.1.1.8 Enterprise costs**

340 These costs are ones primarily associated with running the business and not linked directly to a  
 341 specific livestock type or class or land unit or are not included elsewhere. Costs such as legal,  
 342 accountancy and communication are included in this category.

343

### 344 **3.1.2 Constraints**

#### 345 **3.1.2.1 Land area**

346 When the option to have variable sized LMU areas is invoked a series of constraints are required to  
 347 ensure LMUs are allocated correctly over the year.

$$Land_{i,j} + C_{ij}Crop_i = Area_i \quad (9)$$

348 Where

349  $C_{ij} = 1$  if  $Area_i$  has crop in period  $j$ , 0 otherwise.

350 When the option to have variable sized LMU areas is invoked constraints in equation 8 are modified  
 351 to ensure LMUs are allocated correctly over the year. For each group of variable LMUs

$$\sum_{i=i_a}^{i_n} (Land_{i,j} + C_{ij}Crop_i) = \sum_{i=i_a}^{i_n} Area_i \quad (10)$$

352 Where

353  $i_a$  to  $i_n$  represent LMUs  $a$  to  $n$  that vary in size for that group.

354 And to ensure LMUs remain the same size over the 26 periods, for all variable sized LMUs

$$Land_{i,j} + P_{i,j}Crop_i = Land_{i,j+1} + G_{i,j+1}Crop_i \quad (11)$$

355 Where

356  $P_{i,j}$  is 1 when period  $j$  is the plant date of the crop in LMU  $i$ , 0 otherwise

357  $G_{i,j}$  is 1 when period  $j$  is the plant date of the new grass in LMU  $i$ , 0 otherwise

### 358 **3.1.2.2 Feed**

359 These constraints ensure feed is apportioned correctly. Firstly, for each LMU crop production is  
360 balanced with fortnightly feeding.

361

$$\sum_{j=s_i}^{e_i} CropFeed_{i,j} = Yldc_i \times Crop_i \quad (12)$$

362

363 Where

364  $CropFeed_{i,j}$  is the amount (kg DM) of crop fed in LMU  $i$  in period

365  $s_i$  is the period crop can first be fed in LMU  $i$

366  $e_i$  is the last period crop can be fed in LMU  $i$

367  $Yldc_i$  is the yield (kg DM/ha) of the crop in LMU  $i$ .

368

369 For each period ( $j$ ) within each LMU ( $i$ ) the feed removed and closing pasture cover must balance  
370 that grown and opening pasture cover.

371

$$\begin{aligned} PCover_{i,j} + Effy_m^{-1} \times SuppMade_{i,j} + AnimalRQs_{i,j} \\ = PGrown_{i,j} \times Land_{i,j} + PCover_{i,j-1} + Effy_f \times SuppFeed_{i,j} \quad (13) \\ + FeedCrop_{i,j} \end{aligned}$$

372

373 Where

374  $Effy_m$  is the efficiency of making supplementary feed (the proportion of dry matter present at  
375 harvest that is available to be fed out)

376  $AnimalRQs_{i,j}$  is the DM requirements of animals on LMU  $i$  in period  $j$  (the feed requirements of  
377 sheep and cattle are estimated using GrazPlan equations (Freer *et al.* 2012) and for deer (Dryden  
378 2011; NRC 2007; Oftedal 1984). The feed requirements allow for the utilisation of the feed (i.e. the  
379 proportion of DM that disappears that actually gets consumed by the animal)

380  $PGrown_{i,j}$  is the kg of DM grown on LMU  $i$  in period  $j$

381  $Land_{i,j}$  is area of land in pasture on LMU  $i$  in period  $j$

382  $SuppFeed_{i,j}$  is the kg of DM of supplementary feed fed out on LMU  $i$  in period  $j$

383  $Effy_f$  is the efficiency of feeding out supplementary feed (the proportion of DM fed out that gets  
384 consumed by the animals)

385  $FeedCrop_{i,j}$  is the kg DM of crop fed on LMU  $i$  in period  $j$ .

386 There is a limit on the amount of supplementary feed that can be fed in any period, with the user  
 387 specifying the maximum proportion of the intake. Further, no finishing animals are included in this  
 388 estimation.

$$\begin{aligned}
 SuppFeed_{i,j} \leq & x_s \left( EweRQs_{i,j} + \sum_{n=1}^2 ReplEweRQs_{i,j,n} \right) \\
 & + x_c \left( CowRQs_{i,j} + \sum_{n=1}^2 ReplCowRQs_{i,j,n} \right) \\
 & + x_d \left( HindRQs_{i,j} + \sum_{n=1}^2 ReplHindRQs_{i,j,n} \right) + x_{dg} \sum_{n=1}^2 DGrazerRQs_{i,j,n}
 \end{aligned} \tag{14}$$

389

390 Where

391  $x_s, x_c, x_d, x_{dg}$  is the specified maximum proportion of the diet coming from supplementary feed for  
 392 sheep, beef cattle, deer and dairy grazers, respectively,

393  $EweRQs_{i,j}$  is the ewe DM requirements on LMU<sub>i</sub> for period  $j$ ,

394  $ReplEweRQs_{i,j,n}$  is the DM requirements of ewe replacements of age  $n$ , on LMU<sub>i</sub> for period  $j$ ,

395  $CowRQs_{i,j}$  is the cow DM requirements on LMU<sub>i</sub> for period  $j$ ,

396  $ReplCowRQs_{i,j,n}$  is the DM requirements of beef cow replacements of age  $n$ , on LMU<sub>i</sub> for period  $j$ ,

397  $HindRQs_{i,j}$  is the hind DM requirements on LMU<sub>i</sub> for period  $j$ ,

398  $ReplHindRQs_{i,j,n}$  is the DM requirements of hind replacements of age  $n$ , on LMU<sub>i</sub> for period  $j$ ,

399  $DGrazerRQs_{i,j,n}$  is the DM requirements of dairy grazer of age  $n$ , on LMU<sub>i</sub> for period  $j$ .

400

401 Pasture covers at the end of each period  $j$  on each LMU  $i$  are constrained to fall between minimum  
402 ( $mincover_{i,j}$ ) and maximum values ( $maxcover_{i,j}$ ).

403

$$PCover_{i,j} \geq mincover_{i,j} \times Land_{i,j} \quad (15)$$

404

$$PCover_{i,j} \leq maxcover_{i,j} \times Land_{i,j} \quad (16)$$

### 405 3.1.2.3 Animals

406 For each LMU there are a number of constraints to control livestock numbers. The number of ewe  
407 replacements is given by

$$ReplEwes_{i,c,2} = RepRate_{ewes} \times Ewes_{i,m} \quad (17)$$

408 Where

409  $ReplEwes_{i,c,2}$  is the number of replacement ewes of age group two on LMU  $i$  period  $c$  ( $c$  is the  
410 period that the post weaning ewe cull occurs)

411  $RepRate_{ewes}$  is the replacement rate of the ewes,

412  $Ewes_{i,m}$  is the number of ewes on LMU  $i$  period  $m$  where  $m$  is the period mating begins.

413

414 The number of post weaning cull ewes is given by

$$CullEwes_{i,c} \leq ReplEwes_{i,c,2} \quad (18)$$

415 and cull dry ewes post pregnancy scanning (these are culled 2 weeks after scanning)

$$CullEwes_{i,ps+1} = Dry_{ewes} \times Ewes_{i,ps} \quad (19)$$

416 where

417  $Ewes_{i,ps}$  is the number of ewes on LMU  $i$  in period  $ps$  (period of pregnancy scanning)



418  $Dry_{ewes}$  is the proportion ewes that are dry at pregnancy scanning

419  $CullEwes_{i,ps+1}$  is the number of dry ewes culled from LMU  $i$  in the period after scanning.

420

421 At weaning lambs are split into two sexes (ewes and wethers), then each sex is split into five ( $k$ )

422 equal sized groups based on live-weight. The replacement ewe lambs are assumed to come equally

423 from the five ewe lamb weight bands (hence the 0.2 in equation ( 20)).  $Ewes_{i,p}$  is the number of

424 ewes in LMU  $i$  present at the start of lambing and  $NLW$  is the number of lambs weaned per ewe

425 present at the start of lambing (assuming a 50% sex ratio and 20% of animals of each sex are in each

426 weight band gives the 0.1 weighting to  $NLW$  in equation ( 20).

$$FinEweLambsWnd_{i,k} + 0.20 \times ReplEwesWnd_i = 0.1 \times NLW \times Ewes_{i,p} \quad (20)$$

427

428 Similarly for the wether lambs weaned, for each LMU  $i$ ,

$$FinWetherLambsWnd_{i,k} = 0.1 \times NLW \times Ewes_{i,p} \quad (21)$$

429

430 The lambs at weaning then need to be tied to the number at the end of the period ( $j$ ), allowing for

431 sales, transfers to and from other LMUs, where  $TransFinEweLambsWnd_{ii',k}$  is the number of ewe

432 lambs of weight band  $k$  that are transferred from LMU  $i$  to LMU  $i'$ . For ach LMU  $i$  and weight class  $k$ ,

433

$$SellStoreEweLambsWnd_{i,k} + SellPrimeEweLambsWnd_{i,k} + FinEweLambs_{i,j,k}$$

$$+ \sum_{\substack{LMU \\ i'=1 \\ i' \neq i}} TransFinEweLambsWnd_{i,i',k} \quad (22)$$

$$= FinEweLambsWnd_{i,k} + \sum_{\substack{LMU \\ i'=1 \\ i' \neq i}} TransFinEweLambsWnd_{i',i,k}$$

434

435 The store wether lambs have the same constraints.

436 Constraints are needed to tie finishing lambs between periods, allowing lambs to be sold prime at

437 the beginning of the period ( $SellPrimeLambs_{i,j,k}$ ) and for transfers between LMUs. Also

438  $LambSurv$  allows for deaths between periods. Note that no lambs are sold in the period

439 subsequent to the weaning period. For each LMU  $i$ , period  $j$  and weight class  $k$ ,

440

$$SellPrimeEweLambs_{i,j,k} + FinEweLambs_{i+1,j,k} + \sum_{\substack{LMU \\ i'=1 \\ i' \neq i}} TransFinEweLambs_{i,i',k} \quad (23)$$

$$= LambSurv \times FinEweLambs_{i,j,k} + \sum_{\substack{LMU \\ i'=1 \\ i' \neq i}} TransFinEweLambs_{i',i,k}$$

441

442 These tie constraints are repeated, allowing for aging of lambs to become yearlings, if input data

443 allows.

444 The wether lambs ties between periods have the same structure.

445 For ach LMU  $i$  and period  $j$ , the constraints used to transition ewes from one period to the next,

446 allowing for deaths and transfers in and out to other LMUs is

$$\begin{aligned}
& Ewes_{i,j} + \sum_{\substack{i'=1 \\ i' \neq i}}^{LMU} TransEwes_{i,i',j} \\
& = EweSurv \times Ewes_{i,j-1} + \sum_{\substack{i'=1 \\ i' \neq i}}^{LMU} TransEwes_{i',i,j}
\end{aligned} \tag{24}$$

447 where *EweSurv* is the probability of a ewe surviving from one period to the next.

448

449 Ewe transfers are not permitted from two weeks prior to lambing until weaning.

450 At ewe culling after lamb weaning, ewes are culled and replacement 2-tooths become ewes, and the

451 constraint becomes

452

$$\begin{aligned}
& Ewes_{i,j} + \sum_{\substack{i'=1 \\ i' \neq i}}^{LMU} TransEwes_{i,i',j} + EwesCull_{i,j} \\
& = EweSurv \times Ewes_{i,j-1} + \sum_{\substack{i'=1 \\ i' \neq i}}^{LMU} TransEwes_{i',i,j} + Repl2Ths_{i,j}
\end{aligned} \tag{25}$$

453

454 At ewe culling after pregnancy scanning (the dries are culled), the ewe transition constraint becomes

$$\begin{aligned}
& Ewes_{i,j} + \sum_{\substack{i'=1 \\ i' \neq i}}^{LMU} TransEwes_{i,i',j} + EwesCull_{i,j} \\
& = EweSurv \times Ewes_{i,j-1} + \sum_{\substack{i'=1 \\ i' \neq i}}^{LMU} TransEwes_{i',i,j}
\end{aligned} \tag{26}$$

455

456 There are a similar set of constraints for deer, however they are restricted being on LMUs

457 designated for deer (sheep and cattle can move onto the deer LMUs, but not vice versa).

458

459 Dairy grazers have transition constraints between periods and LMUs similar to the sheep, except  
460 without the culls. The starting period for weaners is the period specified from the input and the exit  
461 date is specified. The same process occurs with yearling dairy grazers.

462

463 The beef cattle have a similar structure to the sheep. The major difference is INFORM decides  
464 whether to leave the bulls entire or castrate them to produce steers. Hence there is an additional  
465 sex ratio constraint (see equation ( 20 ) for the derivation of 0.1 multiplier):

466

$$FinBullsWnd_{i,j,k} + FinSteersWnd_{i,j,k} = 0.1 \times NCW \times Cows_{i,p} \quad (27)$$

where  $i = 1, \dots, LMU$   $j = 1, \dots, 26$   $k = 1, \dots, 5$

467

468  $Cows_{i,p}$  is the number of cows in LMU i at start of calving and  $NCW$  is the number of calves weaned  
469 per cow pregnant.

470

471 As with hinds and ewes, cows (and calves) can't be transferred between LMUs during late pregnancy  
472 until part way through lactation. For beef cows this is from 2 periods prior to calving until 4 periods  
473 after calving.

474

475 Also cattle can be excluded from LMUs for any number of periods (e.g., minimise damage over  
476 winter on a sensitive landscape). For a restriction applying to LMU i and period j the constraint is:

477

$$\begin{aligned}
Cows_{i,j} + \sum_{n=1}^2 CowRepl_{i,j,n} + \sum_{n=1}^3 \sum_{k=1}^5 FinHfrs_{i,j,n,k} + \sum_{n=1}^3 \sum_{k=1}^5 FinSteers_{i,j,n,k} \\
+ \sum_{n=1}^3 \sum_{k=1}^5 FinBulls_{i,j,n,k} + \sum_{n=1}^2 DairyGrazer_{i,j,n} = 0 \quad (28)
\end{aligned}$$

Where  $n$  is age group (R1yr, R2yr and R3yr) and  $k$  ranges over the 5 weight groups.

## 478 3.2 Inputs

479

480 The data inputs required by INFORM are not dissimilar from most farm systems models, but differ in  
481 requiring independently obtained biological data for each of the LMUs that make up the farm (Table  
482 1). The type of data ranges from physical (e.g., effective land area of each LMU, pasture production  
483 for each LMU) livestock (e.g., animal weights, growth rates, key dates) to financial data (e.g. meat  
484 schedules and farm costs, including those associated with each LMU).

485 **Table 1** Inputs required for INFORM

Farm	Area of farm and each LMU
	Number of Deer LMUs
	Latitude of farm
Pasture	Pasture growth rate
(For each fortnight within each LMU)	Pasture energy content
	Minimum and maximum allowable pasture covers
	Pasture utilisation by the animals
	Periods cattle excluded
Crop	Planting date
(For each LMU where a crop	Crop yield and energy content

can be planted)	<p>Crop utilisation by the animals</p> <p>First possible grazing date</p> <p>Last possible</p> <p>First grazing date of new grass</p>
Supplementary feed	<p>LMUs on which supplementary feed can be made</p> <p>Cost of making and feeding out</p> <p>Price received for sale</p> <p>Maximum percentage of an animal's fortnightly intake that can come from supplementary feed</p>
Livestock  (For each species and sex-age class)	<p>Fortnightly weights and growth rates</p> <p>Scanning and weaning percentages</p> <p>Animal deaths</p> <p>Parturition and weaning dates</p> <p>Cull dates</p> <p>Replacement rate</p>
Financial	<p>Annual per animal costs</p> <p>Annual per ha costs (for each LMU)</p> <p>Annual cost associated with the enterprise</p> <p>Meat schedules</p> <p>Wool schedules</p> <p>Store stock prices</p> <p>Cost of transferring animals between LMUs</p> <p>Dairy Grazer agistment price</p>

487 **3.3 Outputs**

488 The outputs from the INFORM are the steady-state livestock policies (i.e., Livestock types, classes  
 489 and numbers) that would maximise profit (EBITDA) for the resources, inputs and specified livestock  
 490 performance levels (Table 2). Fortnightly animal numbers allocated to each LMU, animal sale dates  
 491 and weights are reported along with pasture and crop information, including pasture covers for each  
 492 LMU, crop and supplementary feed consumption.

493

494 **Table 2** Outputs from INFORM

Pasture  (For each LMU)	Pasture cover at the end of the fortnight for each LMU
Crop  (For each LMU where a crop can be planted)	Area planted  Amount fed each fortnight
Supplementary feed  (For each LMU)	Amount of supplementary feed made, and either  transferred to other LMUs, fed or sold
Livestock  (For each species and sex-age class)	Number of each livestock class present at the end of each period on each LMU  Number of sales, price and live-weight at the end of each fortnight  Number of transfers to other LMUs at the end of each period  The period and number of culls  Daily feed requirements
Financial	EBITDA

495

## 496 **4 Preliminary validation**

497

498 A validation test of INFORM was conducted using a sheep and beef farm consisting of five distinct  
499 LMUs, each with different pasture growth rates, running a mixed sheep and beef livestock operation  
500 to establish if (i) there was sufficient flexibility in the model framework to be able to integrate the  
501 independently entered biological data from each LMU and with specified livestock performance to  
502 derive a feasible livestock policy and (ii) a sensibility test against expert knowledge and the  
503 credibility of the model against its ability to mimic reality. A key feature of sensibility testing is a  
504 sensitivity analysis of important components, which allows a test of the robustness of the model.

505 The evaluation consisted of comparing the outputs of INFORM with the real performance of the live-  
506 case farm. The 558 ha case study farm, which covered landscapes that vary from flat and easy rolling  
507 to easy hill and a small amount of steep land, was broken into five land management units (LMU).

508 Data on the pasture production for each LMU is listed in Appendix 9.2.1 and key dates, animal  
509 performance and costs for the live-case farm listed in Appendix 9.2.2. Farm costs came from the  
510 2012 MPI Farm Monitoring report for Central North Island Hill Country Sheep and Beef  
511 (<http://www.mpi.govt.nz/newsresources/publications?title=Farm%20Monitoring%20Report>).

512 These were split into animal (included animal health, labour, breeding, labour, etc.), land (rates,  
513 fertiliser, lime, etc.) and enterprise costs (accountancy, legal, etc.). The animal costs were allocated  
514 to sheep and cattle. For sheep the wool revenues were deducted from the sheep animal costs.

515 Sheep were assumed to require 10% more labour per head than cattle, and cattle had a 50% higher  
516 animal health cost than sheep on a per head basis. Supplementary feed and cropping costs were not  
517 included in these calculations as they are options considered by the model. There was little  
518 difference in the farm system and EBITDA were found when INFORM was run for each of the

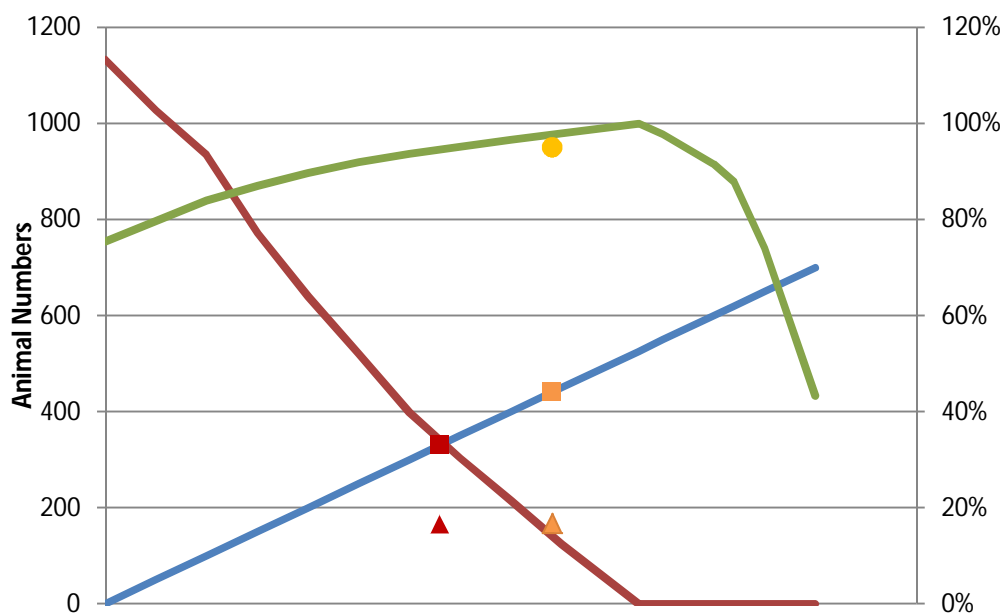


519 following (i) the five individual LMUs, (ii) as a single area weighted LMU or (ii) when constrained to  
520 carry at least the number of cows and ewes currently farmed on the live farm, but more livestock  
521 (both physical and as stock units) were carried in each case than on the live-case farm (Figure 2). The  
522 difference in livestock numbers between model and actual which equated to 29% more stock units  
523 wintered (where a ewe is 1.22 SU and a ewe hogget is 1.0) could be due to a number of possibilities.  
524 The pasture input data provided to the model could have over-estimated pasture growth rates and  
525 or pasture utilisation by the animals or the range between the minimum and maximum average  
526 pasture covers was too wide. Each or all of would have resulted in an over-estimation of carrying  
527 capacity. Another possible reason for the difference in livestock numbers between the INFORM,  
528 which is a steady-state single year model that is populated with average pasture production data  
529 and the live-case farm livestock numbers, is the challenge of comparing farm systems derived from  
530 average data to a real on-farm situation, where the decision on the livestock policy invariably  
531 includes consideration of such issues as climatic variation and the uncertainties of the market.  
532 INFORM currently does not include this uncertainty.

533 Despite small differences in overall livestock numbers the ability of the model to mimic the live-case  
534 farm system gives confidence the model provides captures the dynamics of the farm systems and  
535 calculates plausible solutions. To this initial sensibility test can be added a sensitivity analysis, by  
536 varying key assumptions and constraints (Robertson et al. 2012). This allows further testing of the  
537 robustness of INFORM. Normally a sensitivity analysis involves varying pasture production, animal  
538 growth or financial information. The approach taken here, made possible by the new model  
539 framework, was to force ewe numbers above optimum to see what happened to EBITDA (Figure 2).  
540 Then beef cows were forced into the model in increasing numbers while allowing the model to  
541 calculate the optimum number of ewes. The response in EBITDA was not symmetric - increasing ewe  
542 numbers above the optimum resulted in a rapid decrease in EBITDA, with increasing ewe numbers  
543 by 242 and 742 from the optimal base of 5,258, resulted in a 2.2% and 8.4% decrease in EBITDA,  
544 respectively (Figure 2). However increasing cow numbers resulted in only a gradual decrease in

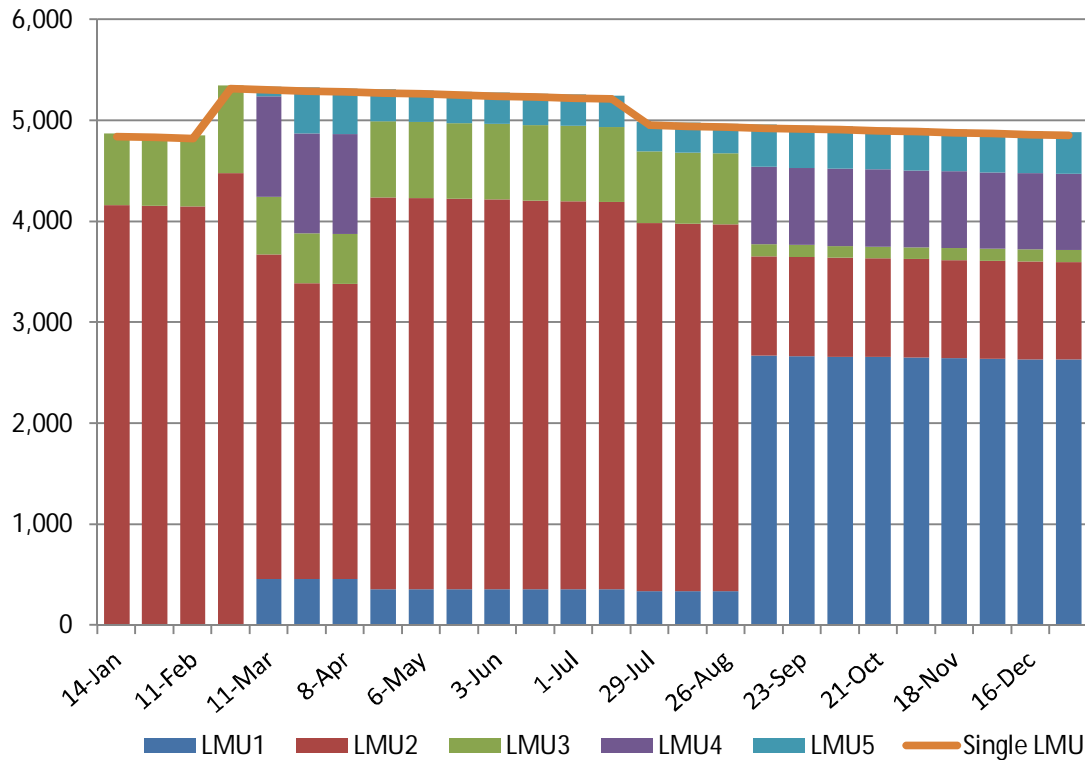
545 EBITDA, with the introduction of 350 beef cows, reducing ewe numbers by 1,758 to 3,500 only  
 546 resulting in a decrease in EBITDA of 4.7%. This asymmetry may indicate why New Zealand sheep and  
 547 beef farmers have a higher proportion of cattle than one would expect based on economic analyses.  
 548 Perhaps this is a risk mitigation strategy for both seasonal grass production and price fluctuations.

549 The architecture of INFORM allows the operator to explore the contribution of each LMU to business  
 550 performance, without the confounding influence of other system changes. An added benefit in  
 551 separating the farm into five LMUs is that the livestock locations can be shown (Figure 3). A major  
 552 advantage of having this picture of livestock numbers is that it becomes possible to visualise the  
 553 effect of a single change (or indeed multiple changes) to farm resources on the configuration of the  
 554 farm system. Similarly a picture of the pasture covers on each LMU throughout the year to achieve  
 555 the required animal performance levels is another advantage the approach offers the user. This is  
 556 important intelligence to operationalize any change to the system. Being able to visualise the effect  
 557 of a restriction on the farm system, for example, excluding cattle from some areas of the farm during  
 558 winter months to protect fragile soils, is another attribute of the approach. We can see where cattle  
 559 would have to be carried instead and the impact this has on the farm system and on EBITDA.



560

561 Figure 2 The actual number of animals (30<sup>th</sup> June) on-farm (ewes [x10] ■ and beef cows ▲, left hand side), the number  
 562 when the current system is optimised (ewes [x10] ■ and beef cows ▲) and EBITDA (% of optimum, ■, right hand side)  
 563 and EBITDA (% of optimum, ■, rhs) with varying numbers of ewes (x10, ■) and beef cows (▲).



564

565 Figure 3 The number of ewes INFORM predicts to be on each of the 5 LMUs and if the farm was treated as a single LMU.

## 566 5 Discussion

567 The live-case study clearly demonstrates that INFORM has the ability to describe the farm system from  
 568 its component LMUs, with no difference in the optimal farm system found between treating a farm  
 569 as a single LMU (using weighted average pasture details) or as its component LMUs. The ability of  
 570 the model to integrate information from individual LMU's creates the opportunity to assess with  
 571 confidence the value of adding resources (e.g. fertiliser, pasture species) to different LMUs and  
 572 explore how the farm system may change to capture that value. An added benefit in separating the  
 573 farm into five LMUs is that the livestock locations can be shown and a picture of the pasture covers

574 required on each LMU throughout the year to achieve the required animal performance levels  
575 painted.

576 A significant issue in farm system design and analysis is that often we are limited by our own  
577 imagination in identifying solutions. This might not be a limitation when experienced users are  
578 conducting simple analyses, but as we look at increasing the level of complicatedness, for example  
579 by considering LMUs as well as variability and by imposing environmentally driven constraints to the  
580 production system, the solution space quickly outgrows the ability of any individual to optimize or  
581 consider all possible solutions in any depth. Thus there is the need to develop models which can  
582 point the user towards solutions which might be quite unique and without precedent. The role of  
583 models should therefore be to improve decision making, acknowledging that judgement calls are  
584 made based on a combination of experience and evidence. One technique is to use approaches such  
585 as linear programming to find solutions rather than rely on user input. The novel land management  
586 unit based model framework with the appropriate constraints built in described in this paper can  
587 suggest solutions which are beyond the imagination of the user, and might be quite counter-  
588 intuitive. Thus developing models to better deal with complicated situations is likely to suggest some  
589 quite novel approaches to farm system design. It will also allow users to begin to include a wider  
590 range of farm system design issues and constraints into analyses.

591 Taken further, the land management unit based model approach incorporating variability and an  
592 optimisation routine also provide significant benefit in understanding the economic and practical  
593 implications of imposing constraints on utilization of resources within a farm system. For example  
594 McCall & Sheath (1993) demonstrate the potential advantages from considering variability when  
595 constructing farm systems to improve the financial outcome, compared with analysis limited to  
596 averages only. Korte and Rhodes (1992, 1993) demonstrated the merits of considering variability  
597 due to climate, rather than average climatic conditions when designing a resilient farm system to  
598 minimizing the impact of drought. In both these cases, variability was considered by conducting

599 sensitivity analysis via repeated runs using either Stockpol (now commercialized as FARMAX  
600 <http://www.farmax.co.nz/>) and RANGEPACK HerdEcon models, respectively, a procedure which is  
601 laborious when done manually and is not likely to be repeated when analysing plausible options for  
602 individual farm systems.

603 Models which consider variability in farm system planning in a more automated manner have  
604 potential to provide additional insights to research outcomes and challenge current farm system  
605 design thinking possible with available analytical tools. In addition the model provides a useful  
606 framework for understanding trade-offs between resource economics, environmental  
607 considerations and farmer partialities. The modelling approach described in the paper allows  
608 optimization in the absence of constraints and the likely distribution of economic outcomes  
609 estimated. Constraints can then be added to the model for example excluding cattle from grazing on  
610 a sensitive land management unit over winter, or limits on greenhouse gas emissions to exceed a  
611 certain level and the model re-optimized. Comparison of outcomes with and without the constraint  
612 provides an insight into the economic implications of the constraint and the changes to the farm  
613 system required to absorb the constraint. The model framework allows for integration of  
614 independently obtained biological data from multiple land management units, so that responses to  
615 inputs or constraints can be isolated to a part of the farm or livestock class, but is sufficiently flexible  
616 to be able to impose a range of constraints with relative ease, and contains an optimization routine  
617 to search the solution space for alternative farm system designs. Constraints come in many forms.  
618 For example future agricultural supply chains in New Zealand, and maybe elsewhere, will require  
619 producers of livestock to provide animals for processing at set specifications and increasingly also at  
620 a pre-determined time. The capacity to calculate the cost and hence price and value of producing to  
621 a set of what is effectively a market constraint, in addition to resource, environment and operators  
622 variables, can be accommodated by the approach described in by having the animal performance  
623 set to be achieved.

624 The next step in the development of INFORM is to enhance it so we can better understand the  
625 impact of year to year variation on farm systems. This will allow a better understanding of the  
626 impact of variation on pastoral farm decision making and the value of investments that could be  
627 undertaken to minimise the variability (e.g., irrigation). This may lead to more appropriately directed  
628 research, compared with using a single year-steady-state-model. The linking together of multiple  
629 farms is also being explored. This could then be used at a strategic level to better understand the  
630 impact of variability on supply chains. It may lead to a better understanding of what the value of a  
631 contract to supply animals on a set date of a set specification should be and enable questions such  
632 as how many animals should be contracted at what time and how many are sold on the spot market  
633 can be answered.

## 634 **6 Conclusion**

635 A new generation integrated whole farm planning model has been developed that allows the farm to  
636 be split into its component LMUs. INFORM is an optimisation model which uses linear programming  
637 to define the optimal sheep, beef and deer pastoral farm system for the farm resources. It is a single  
638 year, steady-state-model.

639 INFORM allows the evaluation of investments that can be undertaken strategically on areas of the  
640 farm. This could include capital fertiliser application, different pasture species or winter crops.  
641 INFORM also shows what the new farm system might look like by reporting fortnightly where  
642 livestock numbers and classes are located. It also reports on animal sale dates, winter crop areas and  
643 supplementary feed details.

644 INFORM could also be expanded to investigate the effect of additional constraints on the farm  
645 system. This would give insight into what the farm system may morph into in order to maximise  
646 profit with the new constraint. The current approach to these types of questions is off limited by the  
647 imagination and experience of the person doing the modelling.

## 648 **7 Acknowledgements**

649 The authors would like to acknowledge the Pasture 21 Consortium for funding the development of  
650 the sheep, beef and dairy grazing component of INFORM. Further, DeerResearch for funding the  
651 addition of the deer venison sub-model.

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## 741 **9 Appendices**

### 742 **9.1 Fat depth equations**

743 GR is fat depth (mm) for sheep and GR (mm) is the fat depth for cattle, CarcWt is carcass weight (kg).

#### 744 **9.1.1 Sheep**

745 Ewe Lambs:  $GR = -5.2385 + 0.8417 * CarcWt$

746 Wether Lambs:  $GR = -5.9765 + 0.8417 * CarcWt$

#### 747 **9.1.2 Cattle**

##### 748 **9.1.2.1 Angus**

749 Heifer:  $GR = 8.1593 - 0.1486 * CarcWt + 0.0007 * CarcWt^2$

750 Steer:  $GR = 26.821 - 0.2964 * CarcWt + 0.0009 * CarcWt^2$

751 Bul I :  $GR = \max(0.5, 29.187 - 0.2982 * CarcWt + 0.0008 * CarcWt^2)$

##### 752 **9.1.2.2 Hereford**

753 Heifer:  $GR = 16.407 - 0.2176 * CarcWt + 0.0008 * CarcWt^2$

754 Steer:  $GR = 28.951 - 0.3026 * CarcWt + 0.0008 * CarcWt^2$

755 Bul I :  $GR = \max(0.5, 27.932 - 0.2816 * CarcWt + 0.0007 * CarcWt^2)$

##### 756 **9.1.2.3 Continental**

757 Heifer:  $GR = 21.877 - 0.2557 * CarcWt + 0.0008 * CarcWt^2$

758 Steer:  $GR = \max(0.5, 28.028 - 0.2788 * CarcWt + 0.0007 * CarcWt^2)$

759 Bul I :  $GR = \max(0.5, 27.654 - 0.269 * CarcWt + 0.0006 * CarcWt^2)$

760 **9.1.2.4 Dairy or dairy cross**

761 Heifer:  $GR = 16.357 - 0.2171 * CarcWt + 0.0008 * CarcWt^2$

762 Steer:  $GR = 28.108 - 0.284 * CarcWt + 0.0007 * CarcWt^2$

763 Bul I :  $GR = \max(0.5, 26.212 - 0.2562 * CarcWt + 0.0006 * CarcWt^2)$

764

765 **9.2 Case Farm data**

766 **9.2.1 Pasture growth, energy, utilisation and minimum and maximum covers**

767

768

LMU	Period	Growth Rate	Energy	Utilisation	Pasture Cover	
					Minimum	Maximum
		(kgDM/ha/d)	(MJME/kgDM)		(kg DM/ha)	(kg DM/ha)
1	14-Jan	55	10.8	80%	1200	2500
1	28-Jan	55	10.8	80%	1200	2500
1	11-Feb	47	10.5	80%	1200	2500
1	25-Feb	45	10.5	80%	1200	2500
1	11-Mar	37	10.8	80%	1200	2500
1	25-Mar	35	10.8	80%	1200	2500
1	8-Apr	29	10.8	80%	1200	2500
1	22-Apr	25	10.8	80%	1200	2500
1	6-May	23	10.8	80%	1200	2500
1	20-May	20	10.8	82%	1200	2500
1	3-Jun	18	10.8	82%	1200	2500

1	17-Jun	10	10.8	85%	1200	2500
1	1-Jul	10	10.8	85%	1200	2500
1	15-Jul	10	10.8	85%	1200	2500
1	29-Jul	10	10.8	85%	1200	2500
1	12-Aug	14	11.0	85%	1200	2500
1	26-Aug	15	11.0	82%	1200	2500
1	9-Sep	21	11.2	82%	1200	2500
1	23-Sep	25	11.2	80%	1200	2500
1	7-Oct	33	11.3	80%	1200	2500
1	21-Oct	40	11.3	80%	1200	2500
1	4-Nov	44	11.2	80%	1400	2500
1	18-Nov	55	11.1	80%	1400	2500
1	2-Dec	56	11.0	80%	1400	2500
1	16-Dec	65	11.0	80%	1400	2500
1	31-Dec	65	11.0	80%	1200	2500
2	14-Jan	50	10.5	80%	1200	2500
2	28-Jan	50	10.5	80%	1200	2500
2	11-Feb	38	10.3	80%	1200	2500
2	25-Feb	35	10.3	80%	1200	2500
2	11-Mar	27	10.5	80%	1200	2500
2	25-Mar	25	10.5	80%	1200	2500
2	8-Apr	22	10.5	80%	1200	2500
2	22-Apr	20	10.5	80%	1200	2500
2	6-May	19	10.5	80%	1200	2500
2	20-May	18	10.5	82%	1200	2500
2	3-Jun	16	10.5	82%	1200	2500
2	17-Jun	8	10.5	85%	1200	2500
2	1-Jul	8	10.5	85%	1200	2500

2	15-Jul	8	10.5	85%	1200	2500
2	29-Jul	8	10.5	85%	1200	2500
2	12-Aug	9	10.6	85%	1200	2500
2	26-Aug	10	10.7	82%	1200	2500
2	9-Sep	13	10.8	82%	1200	2500
2	23-Sep	15	10.9	80%	1200	2500
2	7-Oct	23	10.9	80%	1200	2500
2	21-Oct	30	10.8	80%	1200	2500
2	4-Nov	33	10.7	80%	1400	2500
2	18-Nov	40	10.7	80%	1400	2500
2	2-Dec	42	10.6	80%	1400	2500
2	16-Dec	40	10.6	80%	1400	2500
2	31-Dec	55	10.6	80%	1200	2500
3	14-Jan	30	10.5	80%	1200	2500
3	28-Jan	30	10.5	80%	1200	2500
3	11-Feb	26	10.3	80%	1200	2500
3	25-Feb	25	10.3	80%	1200	2500
3	11-Mar	17	10.5	80%	1200	2500
3	25-Mar	15	10.5	80%	1200	2500
3	8-Apr	13	10.5	80%	1200	2500
3	22-Apr	12	10.5	80%	1200	2500
3	6-May	11	10.5	80%	1200	2500
3	20-May	9	10.5	82%	1200	2500
3	3-Jun	8	10.5	82%	1200	2500
3	17-Jun	2	10.5	85%	1200	2500
3	1-Jul	2	10.5	85%	1200	2500
3	15-Jul	2	10.5	85%	1200	2500
3	29-Jul	2	10.5	85%	1200	2500

3	12-Aug	4	10.6	85%	1200	2500
3	26-Aug	5	10.7	82%	1200	2500
3	9-Sep	7	10.8	82%	1200	2500
3	23-Sep	8	10.9	80%	1200	2500
3	7-Oct	13	10.9	80%	1200	2500
3	21-Oct	18	10.8	80%	1200	2500
3	4-Nov	21	10.7	80%	1400	2500
3	18-Nov	28	10.7	80%	1400	2500
3	2-Dec	29	10.6	80%	1400	2500
3	16-Dec	35	10.6	80%	1400	2500
3	31-Dec	35	10.6	80%	1200	2500
4	14-Jan	40	10.8	80%	1200	2500
4	28-Jan	40	10.8	80%	1200	2500
4	11-Feb	32	10.5	80%	1200	2500
4	25-Feb	30	10.5	80%	1200	2500
4	11-Mar	22	10.8	80%	1200	2500
4	25-Mar	20	10.8	80%	1200	2500
4	8-Apr	17	10.8	80%	1200	2500
4	22-Apr	15	10.8	80%	1200	2500
4	6-May	13	10.8	80%	1200	2500
4	20-May	10	10.8	82%	1200	2500
4	3-Jun	9	10.8	82%	1200	2500
4	17-Jun	5	10.8	85%	1200	2500
4	1-Jul	5	10.8	85%	1200	2500
4	15-Jul	5	10.8	85%	1200	2500
4	29-Jul	5	10.8	85%	1200	2500
4	12-Aug	6	11.0	85%	1200	2500
4	26-Aug	7	11.0	82%	1200	2500

4	9-Sep	8	11.2	82%	1200	2500
4	23-Sep	8	11.2	80%	1200	2500
4	7-Oct	17	11.3	80%	1200	2500
4	21-Oct	25	11.3	80%	1200	2500
4	4-Nov	27	11.2	80%	1400	2500
4	18-Nov	32	11.1	80%	1400	2500
4	2-Dec	34	11.0	80%	1400	2500
4	16-Dec	45	11.0	80%	1400	2500
4	31-Dec	45	11.0	80%	1200	2500
5	14-Jan	55	10.8	80%	1200	2500
5	28-Jan	55	10.8	80%	1200	2500
5	11-Feb	47	10.5	80%	1200	2500
5	25-Feb	45	10.5	80%	1200	2500
5	11-Mar	37	10.8	80%	1200	2500
5	25-Mar	35	10.8	80%	1200	2500
5	8-Apr	29	10.8	80%	1200	2500
5	22-Apr	25	10.8	80%	1200	2500
5	6-May	23	10.8	80%	1200	2500
5	20-May	20	10.8	82%	1200	2500
5	3-Jun	18	10.8	82%	1200	2500
5	17-Jun	10	10.8	85%	1200	2500
5	1-Jul	10	10.8	85%	1200	2500
5	15-Jul	10	10.8	85%	1200	2500
5	29-Jul	10	10.8	85%	1200	2500
5	12-Aug	14	11.0	85%	1200	2500
5	26-Aug	15	11.0	82%	1200	2500
5	9-Sep	21	11.2	82%	1200	2500
5	23-Sep	25	11.2	80%	1200	2500



5	7-Oct	33	11.3	80%	1200	2500
5	21-Oct	40	11.3	80%	1200	2500
5	4-Nov	44	11.2	80%	1400	2500
5	18-Nov	55	11.1	80%	1400	2500
5	2-Dec	56	11.0	80%	1400	2500
5	16-Dec	65	11.0	80%	1400	2500
5	31-Dec	65	11.0	80%	1200	2500

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770 **9.2.2 Animal Performance, key dates and costs**

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772

	<i>Beef Cattle</i>	<i>Sheep</i>
Scan date	20 May	12 Jul
Scan Dry %	5%	5%
Scan % (foetuses / female pregnant)	100%	168%
Dry cull date	4 June	26 Jul
Parturition Date	30 Sep	16 Sep
Wean Date	12 Apr	16 Dec
Wean % (per female at parturition)	90%	140%
Wean Weight (kg)	240 (Bull), 230(Steer), 220(Heifer)	26 (average)
Cull Date	30 May	19 Feb
Mature female weight at parturition	515kg	57kg
Replacement Rate %	22%	22%
Mature female annual cost	\$25	\$25

Replacement female annual cost	\$17	\$7
Finishing animal annual cost	\$17	\$7
Death Rate      mature female	5% pa	5% pa
replacements	5% pa	5% pa
finishing animals	5% pa	5% pa
Current Stock numbers	165 cows	3,300 ewes

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